

United States District Court

For the Northern District of California

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IN THE UNITED STATES DISTRICT COURT  
FOR THE NORTHERN DISTRICT OF CALIFORNIA

MARK LEUTHOLD et al., No C-03-1390 VRW  
Plaintiffs, ORDER  
v  
DESTINATION AMERICA et al.,  
Defendants.

/

Plaintiffs are tour directors who allege that defendant tour operators did not make overtime payments required by the Fair Labor Standards Act ("FLSA") because defendants improperly classified plaintiffs as not covered by the FLSA. FAC (Doc #207) at 12. On August 16, 2004, the court granted plaintiffs' motion to certify a FLSA collective action under 29 USC § 216(b) ("§ 216(b)") against defendants for the limited purpose of providing notice to prospective class members. Doc #283. On May 20, 2005, the parties stipulated to a settlement agreement and release for the case. Doc #311. On May 25, 2005, the court preliminarily approved both the proposed settlement and a proposed plan to notify other FLSA class

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1 members. Doc #317. The court also set deadlines for: (1)  
2 defendants to provide the claims administrator with the FLSA class  
3 members' last known mailing addresses (June 16, 2005); (2) the  
4 claims administrator, Gilardi & Co LLC, to mail the proposed notice  
5 to the FLSA class members (June 30, 2005); (3) FLSA class members  
6 to submit opt-in forms and other forms necessary to join the suit  
7 (August 29, 2005); and (4) objectors to file objections (August 29,  
8 2005). *Id.*

9 The parties now jointly move for final approval of the  
10 proposed settlements. Final Settle Mot (Doc #320). Unopposed by  
11 defendants, plaintiffs also move for attorneys' fees and costs.  
12 Att Fee Mem (Doc #323). The court held a hearing on both of these  
13 motions on October 6, 2005. For the reasons stated below, the  
14 court GRANTS the parties' joint motion for final approval of the  
15 proposed settlement and GRANTS plaintiffs' motion for attorneys'  
16 fees and costs. This order will discuss each of these issues in  
17 turn. Because previous orders have already described the  
18 underlying facts in detail, this order will not rehash them.

19

## I

20  
21 The court first describes what types of settlements are  
22 permissible under § 216(b) and then examines how the law applies to  
23 the present case.

24

## A

25 The FLSA provides a right of action to an employee  
26 against his employer when the employer fails to pay overtime wages.  
27 See 29 USC §§ 203, 207. Such an employee may also bring a  
28 collective action on behalf of similarly situated employees. *Id* §

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1 216(b); see also Doe v Advanced Textile Corp, 214 F3d 1058, 1064  
2 (9th Cir 2000); Pfohl v Farmers Ins Group, 2004 US Dist LEXIS 6447,  
3 \*6 (CD Cal) (Tevrizian, J). The district court may authorize the  
4 named FLSA plaintiffs to send notice to all potential plaintiffs  
5 and may set a deadline for those potential plaintiffs to join the  
6 suit. Pfohl, 2004 US Dist LEXIS 6447 at \*6-\*7 (citing Advanced  
7 Textile Corp, 214 F3d at 1064). Potential plaintiffs must "opt-in"  
8 to the suit by filing a written consent with the court. See §  
9 216(b). Should an employee not file a written consent, then he is  
10 not bound by the outcome of the collective action and may bring a  
11 subsequent private action. Pfohl, 2004 US Dist LEXIS 6447 at \*6  
12 (citing EEOC v Pan Am Work Airways, Inc, 897 F2d 1499, 1508 n11  
13 (9th Cir 1990)). Employees who succeed under the FLSA are entitled  
14 to "wages lost and an additional equal amount as liquidated  
15 damages." § 216(b).

16 The Supreme Court has indicated that "to allow waiver of  
17 statutory wages [granted under § 216(b)] by agreement would nullify  
18 the purposes of the [FLSA]." Brooklyn Savings Bank v O'Neil, 324  
19 US 697, 707 (1945); see also Lynn's Food Stores, Inc v United  
20 States, 679 F2d 1350, 1355 (11th Cir 1982). Nonetheless, litigants  
21 can settle § 216(b) claims if they can show that their proposed  
22 settlement falls within one of two exceptions. Under the first  
23 exception, which is created by 29 USC § 216(c), "an employee who  
24 accepts [a back wage] payment supervised by the Secretary [of  
25 Labor] thereby waives his right to bring suit for both the unpaid  
26 wages and for liquidated damages \* \* \*." Lynn's Food Stores, 679  
27 F2d at 1353. Under the second exception, "[w]hen employees bring a  
28 private action for back wages under the FLSA, and present to the

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1 district court a proposed settlement, the district court may enter  
2 a stipulated judgment after scrutinizing the settlement for  
3 fairness." Id. This second exception permits a court to approve a  
4 settlement, even if the employees receive less than what the FLSA  
5 allegedly requires, if the settlement is a reasonable compromise  
6 over a bona fide dispute and the employees have been fairly  
7 advised. See Jarrard v Southeastern Shipbuilding Corp, 163 F2d  
8 960, 961 (5th Cir 1947).

9 A few courts have suggested that for § 216(b) collective  
10 actions, courts could import the FRCP 23(e) class action settlement  
11 analysis. See Garrett v Ernst & Young US LLP, 2003 US Dist LEXIS  
12 24869, \*3-\*4 (SDNY) (Hellerstein, J); cf Woodall & Mutlu v The  
13 Drake Hotel, Inc, 913 F2d 447, 451-52 (7th Cir 1990). Determining  
14 whether settlements are proper under FRCP 23(e)(1)(C) requires  
15 balancing at least eight factors. See Churchill Village v General  
16 Electric, 361 F3d 566, 575 (9th Cir 2004) (citing Hanlon v Chrysler  
17 Corp, 150 F3d 1011, 1026 (9th Cir 1998)).

18 But a strict application of these factors to a § 216(b)  
19 collective action is not appropriate. There is no statutory  
20 authority for applying the FRCP 23(e) factors to § 216(b)  
21 collective actions. Moreover, importing FRCP 23(e) analysis would  
22 ignore a crucial difference between the two actions: In a FRCP 23  
23 class action, class members must opt-out to avoid being bound by  
24 the judgment, but in a § 216(b) collective action, plaintiffs must  
25 opt-in to become class members. Because a § 216(b) collective  
26 action only binds plaintiffs who affirmatively choose to join,  
27 settlement of such a suit raises fewer concerns than a FRCP 23  
28 class action settlement. Accordingly, rather than rigidly applying

1 the FRCP 23 criteria, the court will review only whether a § 216(b)  
2 collective action settlement is fair to all parties.

3 B

4 Because this case involves a suit by employees against an  
5 employer for back wages under § 216(b), the proposed settlement  
6 falls within the second exception to the general rule barring FLSA  
7 settlements. Moreover, after scrutinizing the settlement, the  
8 court concludes that it is fair to all parties.

9 First, the settlement provides plaintiffs with an  
10 overtime payment based on 12.75 hours of labor for each tour day  
11 worked during the relevant time period. Final Settle Mot at 5. In  
12 their first amended complaint, plaintiffs alleged that they were on  
13 duty 24 hours a day for tours averaging over a week and that  
14 overtime was due for that entire period. FAC at 12:19-25.  
15 Although the stipulated overtime payment is less than what  
16 plaintiffs had initially sought, the court agrees that plaintiffs  
17 faced certain litigation risks that could justify the present  
18 settlement. For example, the parties disputed whether plaintiffs  
19 were employees that were subject to the FLSA or instead independent  
20 contractors or exempt employees. Final Settle Mot at 7. And, even  
21 if plaintiffs were non-exempt employees, the parties disagreed  
22 whether plaintiffs were entitled to compensation for 24 hours per  
23 day or instead only for periods when they were actively engaged in  
24 work. Id. Because plaintiffs could plausibly lose on these and  
25 other issues at trial, these risks justify the present settlement,  
26 which the court therefore deems reasonable.

27 The settlement also provides that if plaintiffs meet  
28 certain qualifications, they will receive cash payments of 72.5% of

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1 the estimated employer matching contribution under defendants'  
2 401(k) plan. Id at 6. The settlement assumes that defendants  
3 would have matched up to 2.5% of plaintiffs' salary, capped at a  
4 maximum of \$2,000 per year. Id. The cash payments will also be  
5 adjusted for the historical performance of the 401(k) plan. Id.  
6 In total, the 401(k) settlement payment would give plaintiffs the  
7 greater of: (1) \$2,000, or (2) 72.5% \* 2.5% = 1.8125% of their  
8 salary, historically adjusted.

9 As with the overtime payments, the court recognizes that  
10 plaintiffs might have received a larger payout had they gone to  
11 trial. Nonetheless, the court believes that the settlement is  
12 quite generous to plaintiffs and is reasonable in light of the  
13 litigation risk that plaintiffs would otherwise face.

14 The settlement also requires plaintiffs to give up their  
15 rights to assert any federal or state law claims arising out of or  
16 related to their alleged misclassification as exempt employees  
17 and/or independent contractors. Id at 6-7. Such a release is  
18 reasonable and is a standard part of any settlement -- in exchange  
19 for providing a relatively generous payment, defendants seek  
20 assurance that they will not be sued again by the same plaintiffs  
21 on the same dispute. Moreover, because a § 216(b) settlement only  
22 binds plaintiffs who have opted-in, other eligible tour directors  
23 who have not joined this case may still sue on similar claims in  
24 the future.

25 Other miscellaneous factors also support the court's  
26 settlement approval. For example, defendants bear the burden of  
27 paying reasonable settlement administrative costs. Id at 7. The  
28 parties seem to have met the procedural requirements of the May 25,

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1 2005, preliminary settlement approval order. The claims  
2 administrator sent timely notice to the 134 potential FLSA class  
3 members. Britt Terkaly Dec (Doc #321) at 2. For notices that were  
4 returned as undeliverable, the claims administrator re-sent the  
5 mail to new addresses that were found using the missing class  
6 members' social security numbers. Id at 2-3. And, importantly, no  
7 one seems to have filed a notice of objection to the proposed  
8 settlement. Final Settle Mot at 4:7-12.

9 Finally, an expert report completed by CPA Thomas Neches  
10 (Doc #312), on May 16, 2005, suggested that the 31 plaintiffs and  
11 opt-ins as of that date would receive slightly less than \$1.5  
12 million, which averages to a handsome individual payout of about  
13 \$47,000. Id, Ex K. The claims administrator has since estimated  
14 that a total of 101 plaintiffs and opt-ins joined before the  
15 deadline of August 29, 2005; this suggests that the total payout  
16 will be approximately \$4.5 million. Dacey Dec (Doc #324) at 7. In  
17 light of these considerations, the court GRANTS the parties' joint  
18 motion to approve the final settlement (Doc #320). The final  
19 settlement has been filed with the court as Doc #318.

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## II

22 The settlement also requires defendants to pay  
23 plaintiffs' counsel up to \$550,000 in attorneys' fees and up to  
24 \$17,000 in attorneys' costs. Final Settle Mot at 6. In an  
25 unopposed motion, plaintiffs' counsel have requested all \$550,000  
26 in fees and \$16,407.30 in costs. Att Fee Mem at 1.

27

28 As a preliminary matter, the court notes that plaintiffs  
and their counsel do not get paid from the same fund. Put another

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1 way, this case differs from so called "common fund" cases because  
2 plaintiffs and their counsel are not fighting a zero-sum battle  
3 over a fixed pot of money. In common fund cases, defendants who  
4 want to settle have an incentive to increase the attorneys' fee  
5 award -- at the expense of plaintiffs -- to induce plaintiffs'  
6 counsel to settle. But in cases like the present one, in which  
7 plaintiffs are paid a fair value separate from that paid to their  
8 counsel, defendants have no incentive to inflate attorneys' fees.  
9 Instead, a zero-sum battle is fought between plaintiffs' counsel  
10 and defendants, because every dollar that defendants pay in  
11 attorneys' fees is one less dollar that they keep. Hence, the  
12 court believes that in such circumstances, it is more likely that  
13 the adversarial process has prevented plaintiffs' counsel from  
14 negotiating exorbitant attorneys' fees.

15 Nonetheless, the court believes it is always good  
16 practice to use a lodestar calculation to cross check an attorneys-  
17 fee calculation. See generally In re HPL Technologies, Inc  
18 Securities Litigation, 366 F Supp 2d 912 (ND Cal 2005); Vaughn R  
19 Walker & Ben Horwich, The Ethical Imperative of a Lodestar Cross-  
20 Check: Judicial Misgivings about "Reasonable Percentage" Fees in  
21 Common Fund Cases, 18 Georgetown J Legal Ethics 1453 (2005). This  
22 calculation appears to demonstrate that the above intuition was  
23 correct: Plaintiffs' counsel indeed have requested reasonable  
24 attorneys' fees.

25 Three figures are salient in a lodestar calculation: (1)  
26 counsel's reasonable hours, (2) counsel's reasonable hourly rate  
27 and (3) a multiplier thought to compensate for various factors  
28 (including unusual skill or experience of counsel, or the ex ante

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1 risk of nonrecovery in the litigation). Plaintiffs' counsel have  
2 provided a detailed breakdown of their billable time and their  
3 billing rates. Dacey Dec, Ex 1 (Doc #325); Irion Dec (Doc #327),  
4 Ex A. In performing this lodestar cross-check, the multiplier is  
5 implied by the ratio of the attorneys' fee proposed by plaintiffs'  
6 counsel to the computed lodestar fee.

7 The court first examines whether plaintiffs' counsel --  
8 which billed for 1593.70 hours -- spent a reasonable amount of time  
9 on the case. Att Fee Mem at 1. After reviewing the detailed  
10 breakdown of the billable time, the court believes that plaintiffs'  
11 counsel was reasonable in its hours billed. Plaintiffs' counsel  
12 spent many hours on this suit because it involved many stages --  
13 from defending against a motion to dismiss, through extensive  
14 discovery, to the issue of class certification, to mediation, and  
15 finally, to settlement negotiations. Presumably because of the  
16 size and complexity of this case, plaintiffs' chief counsel --  
17 Dacey & Sitkin -- requested that another firm, Capstone Law Group  
18 LLP, work on discovery and strategy issues. Irion Dec at 2. Both  
19 plaintiffs and defendants have served tens of document requests,  
20 requests for admissions and interrogatories, and both parties took  
21 a total of 14 depositions. Dacey Dec at 3. Given this case's size  
22 and complexity and the ultimate favorable outcome for plaintiffs,  
23 the court concludes that plaintiffs' counsel spent a reasonable  
24 number of hours.

25 Next, the court determines a reasonable hourly rate for  
26 plaintiffs' counsel. The court will simply use current (i.e., 2005)  
27 hourly rates; doing so simplifies the calculation and accounts for  
28 the time value of money in that lead counsel has not been paid

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1 contemporaneously with their work in this case. See Vizcaino v  
 2 Microsoft Corp, 290 F3d 1043, 1051 (9th Cir 2002) (citing Gates v  
 3 Deukmejian, 987 F2d 1392, 1406 (9th Cir 1992)) ("Calculating fees  
 4 at prevailing rates to compensate for delay in receipt of payment  
 5 was within the district court's discretion."). Of course, the  
 6 annual rise in an attorney's billing rate reflects not only  
 7 inflation but also the increased experience of the attorney, if  
 8 different hourly rates are used (as the court does here) for  
 9 lawyers of different experience and billing rates. But the  
 10 inflationary effect should not usually grossly affect the lodestar  
 11 calculation, unless the litigation is greatly prolonged, which is  
 12 not the case here. At any rate, the relevant data are these:

14 Attorney	15 Experience	16 2005 Billing Rate (per hr)	17 Total Hours	18 Total Lodestar
19 <u>Dacey &amp; Sitkin</u>	20	21	22	23
24 <u>John J Dacey</u>	25 33 years	26 \$400.00	27 690.50	28 \$276,200.00
29 <u>James M Sitkin</u>	30 23 years	31 \$360.00	32 818.10	33 \$294,516.00
34 <u>Andrew Yale</u> (paralegal)	35	36 \$80.00	37 11.70	38 \$936.00
39 <u>Capstone Law Group</u> <u>LLP</u>	40	41 \$295.00	42 73.4	43 \$21,653.00
44 <u>Brian Irion</u>	45 20 years	46	47	48
49 <u>Mitchell Rosenfeld</u>	50 13 years	51	52	53
54 Totals			55 1593.7	56 \$593,305.00

57 The above figures are based on plaintiffs' attorneys' fee  
 58 memorandum and declarations by plaintiffs' counsel. Att Fee Mem;  
 59 Dacey Dec; Irion Dec. The court notes that even though plaintiffs'  
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1 counsel's calculation indicates that they are entitled to almost  
2 \$600,000 dollars in attorneys' fees, they are only requesting  
3 \$550,000. *Id.*

4         Although billing attorney time at a "blended" hourly rate  
5 may be appropriate for most lodestar cross-check computations, it  
6 is not appropriate here. As described earlier, this case involved  
7 complex issues concerning the scope of the FLSA and the nature of  
8 plaintiffs' employment. The court believes that plaintiffs  
9 received a favorable settlement in large part because plaintiffs'  
10 counsel used their expertise to successfully navigate these  
11 difficult issues. Applying a blended rate would ignore counsel's  
12 contribution and might deter counsel from taking these sorts of  
13 cases again in the future. Cf Albion Pacific Property Resources, LLC v Seligman, 329 F Supp 2d 1163, 1178 (ND Cal 2004) (holding, on  
14 a successful motion to remand, "plaintiff is entitled to an  
15 above-average hourly rate if it can demonstrate that its counsel  
16 were more efficient than reasonably competent counsel would have  
17 been" but that "[p]laintiff has made no such showing" and  
18 accordingly awarding "a reasonable attorney fee at an hourly rate  
19 of \$190/hr for attorneys"). Accordingly, the court concludes that  
20 use of a blended hourly rate is a poor fit for this case.

21         But the court must find some objective source for setting  
22 counsel's hourly rates; the court cannot simply look at a lone out-  
23 of-context dollar figure and pronounce it "reasonable." Because  
24 the court has rejected the use of a blended rate here, another  
25 problem arises: The court will need a variety of rates to account  
26 for the various attorneys' different levels of experience. One  
27 well-established objective source for rates that vary by experience

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1 is the Laffey matrix used in the District of Columbia. See  
 2 [http://www.usdoj.gov/usao/dc/Divisions/Civil\\_Division/Laffey\\_Matrix\\_4.html](http://www.usdoj.gov/usao/dc/Divisions/Civil_Division/Laffey_Matrix_4.html) (citing Laffey v Northwest Airlines, Inc, 572 F Supp 354 (D  
 4 DC 1983), aff'd in part, rev'd in part on other grounds, 746 F2d 4  
 5 (DC Cir 1984), cert denied, 472 US 1021 (1985)).

6 Under the 2005 Laffey matrix, attorneys with 20 or more  
 7 years of experience bill \$390/hour; attorneys with 11-19 years of  
 8 experience bill \$345/hour; and paralegals bill \$110/hour. These  
 9 figures are, however, tailored for the District of Columbia, which  
 10 has a somewhat lower cost of living than the San Francisco Bay area  
 11 (in which lead counsel's firm operates); the court will adjust  
 12 these figures accordingly. The locality pay differentials within  
 13 the federal courts -- which, like law firms, employ lawyers and  
 14 legal support staff -- can approximate this difference. See  
 15 <http://www.opm.gov/oca/05tables/pdf/salhr.pdf>. The Washington-  
 16 Baltimore area has a +15.98% locality pay differential; the San  
 17 Francisco-Oakland-San Jose area has a +26.39% locality pay  
 18 differential. Thus, adjusting the Laffey matrix figures upward by  
 19 approximately 9% will yield rates appropriate for the Bay area.<sup>1</sup>

20 Applying this adjustment and rounding, the court obtains  
 21 the following rates: Attorneys with 20 or more years of experience  
 22 bill \$425/hour; attorneys with 11-19 years of experience bill  
 23 \$376/hour; and paralegals bill \$120/hour. Reproducing the table  
 24 above, but substituting these values and recomputing the totals  
 25 yields:

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27  
 28 <sup>1</sup>(126.39 - 115.98) / 115.98 = 0.08976, or about 9%.

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1 Attorney	2 Experience	3 2005 Billing Rate (per hr)	4 Total Hours	5 Total Lodestar
4 <u>Dacey &amp; Sitkin</u>				
5 John J Dacey	33 years	\$425.00	690.50	\$293,462.50
6 James M Sitkin	23 years	\$425.00	818.10	\$347,692.50
7 Andrew Yale (paralegal)		\$120.00	11.70	\$1404.00
8 <u>Capstone Law Group</u> <u>LLP</u>		\$401.00	73.4	\$29,433.40
9 Brian Irion	20 years			
10 Mitchell Rosenfeld	13 years			
		Totals	1593.7	\$671,992.40

12 Because Capstone Law Group, LLP, has one lawyer at the \$425/hour  
 13 rate and another lawyer at the \$376/hour rate, the court averaged  
 14 the two to reach a blended rate of \$401/hour.

15 As this table demonstrates, plaintiffs' counsel have made  
 16 a request that is reasonable in light of the standards applied  
 17 generally in federal court. Even with a lodestar multiplier of  
 18 one, counsel would be entitled to \$671,992.40 under the Laffey  
 19 calculation, substantially more than requested here. Accordingly,  
 20 the court GRANTS plaintiffs' counsel an award of \$550,000.00, to be  
 21 paid by defendants.

22 As a final matter, plaintiffs' counsel has provided a  
 23 detailed declaration of the expenses in this case, Dacey Dec, Ex 1,  
 24 and their quite modest request for \$16,407.30 makes it easy to  
 25 conclude that counsel's expenses are reasonable. Because  
 26 plaintiffs' counsel mentioned in the October 6, 2005, hearing that  
 27 they may still incur some minor additional costs in this case, the

1 court GRANTS plaintiffs' counsel an award of \$17,000.00, to be paid  
2 by defendants.

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4 III

5 In sum, the court GRANTS the parties' joint motion to  
6 approve the final settlement (Doc #320), and plaintiffs' counsel's  
7 unopposed motion for attorneys' fees and costs (Doc #323).  
8 Defendants must pay plaintiffs' counsel an award of \$550,000.00 in  
9 attorneys' fees and \$17,000.00 in attorneys' costs.

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IT IS SO ORDERED.



12 VAUGHN R WALKER

13 United States District Chief Judge

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